



**Health Services**  
LOS ANGELES COUNTY

June 29, 2016

**Los Angeles County  
Board of Supervisors**

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**TO:** Supervisor Hilda L. Solis, Chair  
Supervisor Mark Ridley-Thomas  
Supervisor Sheila Kuehl  
Supervisor Don Knabe  
Supervisor Michael D. Antonovich

**FROM:** Mitchell Katz, M.D.  
Director

**SUBJECT: HARBOR-UCLA MEDICAL CENTER CAMPUS PRE-  
PLANNING PROJECT AND BIOSCIENCE  
TECHNOLOGY PARK**

**Mitchell H. Katz, M.D.**  
Director

**Hal F. Yee, Jr., M.D., Ph.D.**  
Chief Medical Officer

**Christina R. Ghaly, M.D.**  
Chief Operations Officer

On March 22, 2016, your Board instructed the Department of Health Services to report back on a quarterly basis on the pre-planning activities for the Harbor-UCLA Medical Center campus, including planning for a Bioscience Technology Park and options to provide expanded mental health services on the campus.

**Pre-Planning Activities**

The Department of Public Works (DPW) has completed subsurface investigations and documentation of underground utilities to prepare for implementing the Harbor-UCLA Master Plan, as well as preliminary soil testing.

DPW continues to work on the Environmental Impact Report, which is scheduled for completion in September 2016. Other completed activities include:

- Scoping documents for the first parking structure proposed in the master plan;
- Scoping documents for the first building, which will house mental health, mental health urgent care, and various administrative support services functions that are currently located in the campus bungalows. The bungalows are planned for demolition to facilitate construction of the replacement inpatient hospital tower, ambulatory care building, new central plant, and other new structures shown in the proposed master plan; and
- Conceptual design of the new central plant.

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The DPW project team has begun preparing plans and specifications for make-ready work that includes the early phases of demolition and site preparation for the new parking structure and hospital support services/mental health building. Hazardous material testing of the existing bungalows and the site will begin in July 2016.

DPW is in the process of engaging a medical planner to assist in determining the future demand for both hospital beds and ambulatory care (both physical and mental health) demand, as well as to recommend planning strategies for the campus. This study is expected to be completed by the end of 2016.

Finally, DPW has initiated the Request for Proposals process to procure the Executive Architect for the campus-wide master plan. DPW anticipates returning to the Board in December 2016 to seek approval to award the architect/engineer agreement and to report back on the findings and recommendations from the medical planner's study. This report back to your Board will also include the estimated cost of the recommendations from the medical planner and the projected associated debt service payments for implementation of the Harbor-UCLA Master Plan.

### **Bioscience Technology Park**

As per the Board's instruction, the pre-planning consultant team is incorporating the Bioscience Technology Park into its review. This effort is being coordinated with the Los Angeles County Economic Development Commission. A segment of land has been identified on the campus that is planned for Bioscience Technology Park use. There is enough available acreage in this segment to accommodate a parking structure, a building not less than 250,000 square feet, and additional future buildings. The current planning effort underway also includes studying the use of the campus for potential future needs of the County for long term care uses such as recuperative care and drug rehabilitation.

### **Expanded Mental Health Services**

Harbor-UCLA Medical Center staff have been working with the Department of Mental Health (DMH) on mental health services presently available on the Harbor-UCLA campus and future opportunities for program growth. As part of a solicitation earlier this year, DMH selected Exodus to provide mental health urgent care services on the Harbor-UCLA campus. A temporary location was identified and renovations are underway to facilitate the start of this new program in early 2017. Harbor-UCLA has programmed 10,000 square feet of space to be designed specifically for the Exodus Mental Health Urgent Care Center in the Hospital Support Services and Mental Health building (HSSMH), which is the first new building that will be constructed as part of the master plan.

The east side of the HSSMH building is designed to house not just the Mental Health Urgent Care Center, but also all of the current DMH operated outpatient mental health clinics that are presently spread throughout the campus. This will allow for a single unified location for patients who come to the Harbor-UCLA campus to receive mental

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health services. DHS and DMH continue to discuss current and future mental health service needs for the community.

As part of the next phase of the campus planning, the medical planner brought in by DPW will work with DHS and DMH to assess the long-term needs for mental health services on the campus as part of the scope of work for this contract.

If you have any questions or need additional information, please contact me at (213) 240-8101.

MK:ak

c: Chief Executive Officer  
County Counsel  
Executive Officer, Board of Supervisors  
Department of Public Works  
Department of Mental Health